

# Overview and Scrutiny Committee Agenda

**Monday, 19 December 2022 at 6.00 pm**

Muriel Matters House, Breeds Place, Hastings, East Sussex, TN34 3UY

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# Agenda Item 3 Public Document Pack

## OVERVIEW AND SCRUTINY COMMITTEE

17 OCTOBER 2022

Present: Councillors Patmore (Chair), Jobson (Vice-Chair), Foster, Hay, Webb and Carr

### **119. APOLOGIES FOR ABSENCE**

Apologies received from Councillors Arthur, Cannon, Pragnell, Roberts and Turner

### **120. MINUTES OF THE PREVIOUS OVERVIEW AND SCRUTINY COMMITTEE**

**RESOLVED** - That the minutes of the meeting held on 7th September 2022 be approved as a true record.

### **121. MEET THE LEADER QUESTIONS**

The Chair explained how Questions have been submitted and these were sent to the Leader last week.

The Chair invited the Leader, Cabinet members and Managing Director to speak to the committee.

#### **Q: What does the Leader think of the O&S work plan?**

**A:** The subjects that you've chosen are all important subjects and I think it's great that you're looking at Equalities. I think it would be a very positive piece of work. Finance is another key area to look at, when the demands of our services is increasing, and that's happening faster now isn't it than ever before. Living Environment is an area that is often brought up by residents on the doorstep. The other subject you're reviewing is the follow up and it's good that you're looking at an example of a decision that has been made, and whether it's been carried through on in terms of the motions review

**Q: Shortly, the lease on St Mary-in-the-Castle is due to be surrendered to the Council. As a listed building, requiring constant maintenance and other legal requirements, what effect will this have on your budget planning? Have you an estimate of annual running/maintenance costs yet? Do you have an idea of what may have to go in order to meet the Council's obligations?**

**A:** The Leader explained that the Council feels the great importance of St Mary-In-The-Castle. We are very clear that we want to find a positive future for the building as

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a cultural facility for the town. The short term costs of maintaining the building is thought to be £16k. The next plan is for a pack to go to all those interested in using the building. The Council is prepared to lease or sell the building for the correct use.

**Q: What opportunity's do we have with Southern water now they have a £2 billion investment plan?**

**A:** The Leader explained he was with Southern water last Friday. He asked them regarding the permanent fix to deal with rainwater. Southern Water plan to have it complete by next summer. It feels like Southern water are in emergency response mode. The infrastructure in Hastings has been left for over 100 years. A group has been planned to be set up with residents, but this has not happened and will be chased up. There is a new Chief Executive at Southern water now, who might have a more positive attitude to listening to the community than his predecessor.

The group discussed forming a group with other District Councils and ESCC

**Q: With reference to: "Delivery of our major regeneration schemes:"**

**What is the current progress on the delivery of:**

- **Year 2 of the Connecting Hastings and Rother Together programme?**
- **Progress with plans for the development of West Marina? Specifically updating the committee on:**
  - **Developer undertakes technical and survey work and consults local groups (quarters 1-2)**
  - **Developer commences master planning (quarter 4).**
  - **Progress with plans for the development of Bohemia?**

**A:** The Leader answered that CHART is coming to an end and finishes at the end of the year. It has been a very complicated scheme. 50% of the output for the last 2 years has been met mainly due to COVID. The leader will ask for the evaluation report to be a public report.

The West Marina developers have agreed a new formula with the Environment Agency to complete a flooding investigation. The land has not been sold. Residents will be consulted but it's thought any building is years away.

Bohemia plans were paused because of COVID and Town Deal. There are now pieces of work being done which are including Bohemia. One discussion is weather to have a swimming pool in the town centre or Bohemia. The Leader confirmed the development of Bohemia will stay in the Corporate Plan.

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**Q: With reference to: “Identifying and implementing learning from the pandemic”**

**Is Muriel Matters House fit for purpose in a post-covid, hybrid working environment or is it too large?**

**A:** The Leader explained there is no new normal. People have reevaluated their lives. The Managing Director explained there was a consultation with staff. 70% requested to work hybrid. One floor has been rented out externally. Averagely 63.5 staff a day have been working in the office over the last 10 days. Other areas of the building are rented out including the Council Chamber.

**Q: What is the progress on the Corporate Plan commitment to: “Review our council tax reduction scheme by November 2022”?**

**A:** The Leader answered it hasn't started yet due to the financial crisis

**Q: In a climate where the Council need to make the best of its assets, and there is a current acute shortage of housing, and with reference to: “Maximising the delivery of new homes through the planning system, development of our limited land and property assets and partnerships with housing providers.”**

**What is the corporate reason for not pursuing the creation of a new football stadium and much needed leisure and fitness facilities in Tilekiln, which in turn would give an opportunity for redeveloping Pilot Field into much needed housing?**

**Is this plan dead in the water or is there any possibility of this going ahead, especially now both schemes have been granted planning permission?**

**A:** The Leader explained that we shouldn't be building on green spaces. There is a particular lack of green space in the poorest communities. A joint study with Rother has been set up to look at how many playing pitches are needed within the borough. We're now actually going back to the government and saying can we talk to you about investing in Baird ward and creating more green space particularly in and around Broomgrove. But I would like to see some of that investment on Pilot Field and the adjoining firs site as well, which is the green lung at that end of Baird. I don't want to see that built on.

The Leader was asked if Pilot Field is a Brownfield site? The Leader explained it is protected playing fields. The Leader was asked why a hotel is being built on the Cornwallis St Car Park site as that had been marked for housing? The Leader explained the Council decided to use the site as there is a need for a hotel in the Town and it is a Council owned site.

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**Q: Could the leader of the council please explain how the council will maintain newly acquired buildings like the Hastings Contemporary at a time when the council is in financial difficulties and looking to sell assets? The high cost of maintenance and day to day running of these amazing buildings is clear to see, but it is imperative that they are kept in a good state of repair to prevent them falling into a poor state.**

**A:** The Leader explained the legal process is still going through and hasn't been transferred to the Council yet. Once the transfer is complete it will be leased to the charity who successfully run the Gallery now. There are plans to have a reduction in the admission charge for local people.

**Q: 80 homes are scheduled to be adapted by the disabled grant funding 22-23. Is this figure going to be achieved?**

**A:** The Leader updated that so far 35 have been completed with 47 being planned. There is a review being completed by the Housing department to see if we can react faster and help residents.

**Q: Is there an update on the Harold Place toilets regeneration?**

**A:** The Leader responded the planned scheme for a restaurant was scrapped. The Harold Place site is now in the plan for the Garden Town Project.

**Q: Can we have an update on the COVID preparations for this winter?**

**A:** The Leader explained that 1 in 65 people have COVID. There are 76 people in East Sussex Hospitals. The levels are going up fast. The Managing Director answered that front line staff are encouraged to have flu jabs. Staff are requested not to come into the office when they are not feeling well. Meeting will be reviewed if needed.

**Q: Battle Road Arches. Is there an update?**

**A:** The Leader explained we are working hard to make this work. At this time, we do not know what the final bill will be. ESCC will be approached again regarding the traffic flow.

**Q: Is the Hotel in Cornwallis car park still financially viable?**

**A:** The Leader explained it depends on the tender analysis. We're out to tender at the moment and when we get the tender analysis back we'll be able to take a view.

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**Q: Would the Leader have a committee system instead of a Cabinet**

**A:** The Leader explained a committee system ties Councillors up for long evenings discussing to great detail and as a result things happen incredibly slowly. One of the reasons for bringing in the Cabinet way of managing things was to try and inject some pace into local government and it certainly does that here. I would really worry if we changed that system. We would go back to a snail's pace again.

**Q: What opportunities and challenges is the Council is facing going forward?**

**A:** The Leader explained whatever the political arrangements the Council needs to be run with partnerships. It's not going change my view that the way to run Hastings is a collaborative one, it has to be. That's inside the council and then outside the council as well.

**Q: Would the Leader consider not replacing the now to vacant posts in the Cabinet**

**A:** The Leader answered we've all got to think hard about how much commitment we all are prepared to make and how we can fit that in with our personal private commitments outside the council. This varies of course from person to person, and it will mean thinking hard about whether we can double up treble uptake on that extra bit of work.

(The Chair declared the meeting closed at. 7.56 pm)

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# Agenda Item 4



**Report To:** Overview and Scrutiny Committee

**Date of Meeting:** Monday, 12 December 2022

**Report Title:** Overview and Scrutiny Committee Work Programme (2022/23) Update

**Report By:** Coral Harding, Continuous Improvement and Democratic Services Officer

**Key Decision:** N/A

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## Purpose of Report

To provide an update of progress for the 2022/23 Overview and Scrutiny work programme and proposed follow up actions.

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## Recommendation(s)

**That the committee note the progress of the Overview and Scrutiny work programme for the 2022/23 municipal year and follow up actions.**

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## Reasons for Recommendations

It is the responsibility of members serving on the Overview and Scrutiny committee to set their own work programme for each municipal year and complete the associated actions by the end of year.

## Introduction

1. Following the agreement of the work programme at Annual Overview and Scrutiny meeting on 27<sup>th</sup> July 2022. The committee has since met to provisionally confirm work groups and lines of enquiry.
2. The confirmed work programme can be found in appendix A. These ideas and themes draw on previous Overview and Scrutiny work. The committee have grouped work into 4 themes this year; Finance, Equalities, Living Environment and Follow up 2021

## Overview and Scrutiny work programme 2022/23

3. The committee has decided to pursue 4 themes this year;
4. They have prioritised 2 reviews within each theme to begin with and hope to explore other areas identified within the municipal year.
5. The work programme will use a combination of reviews and updates. It is also accepted that some of the information the require will be obtained from the quarterly review meetings.
6. The committee would also like a 'Meet the Leader' session with Council Leadership.
7. Appendix A sets out the proposed O&S work programme for the year ahead breaking down the proposed phases of each theme over the course of the year.
8. The bulk of the investigative work will be done through Quarter 2 and 3. Any recommendations from this work will be reported in Quarter 4. These recommendations will go to Cabinet or Full Council depending on relevance.

## Finance Theme

9. The Overview and Scrutiny committee are concerned by the large deficit the council faces this year which is currently estimated at £3.2 million. Overview and Scrutiny committee are keen to help support efforts to lessen the impact of the deficit.
10. The work programme is focussing two areas; the disposal of council assets review & project prioritisation and spend review.
11. These reviews will be led by Councillor Patmore. Councillors Carr, Hay and Pragnell will be part of the review group.
12. The review group met with Senior officers on 14<sup>th</sup> November to ask a series of questions concerning the council's finances and asset disposals.
13. The group consisted of Councillors Patmore and Pragnell. They were joined by the Chief Finance Officer, the Transformation & Programmes Manager, and the Estates Manager.
14. During this meeting Officers advised that a Strategic Asset Management plan was being developed. This would include one common register of all assets. Currently asset data is being held in different systems. This would enable more efficient data management and gateway reviews.

15. Councillors asked how assets would be evaluated for potential sale. Officers advised a number of factors would need to be taken into account but would involve a robust evaluation criteria. The council would not be looking for short term fixes when disposing of assets.
16. Officers advised Councillors that the council's financial deficit meant that action was needed urgently to find additional income. There is currently no target figure associated with the disposal of assets.

### **Equalities theme**

17. The Overview and Scrutiny committee wanted to continue previous work from last years work programme. This included reviewing the park safety works and gathering views of local people.
18. Councillor Carr will lead this review. Councillors Arthur and Foster be part of this review group.
19. The review lead has requested an update on the ongoing park safety works and the previous work on the equalities charter.
20. They would like to review and have requested an update on how the organisation meets its statutory obligations under equalities legislation. The review is also looking at how the monitoring of levels of accessibility & considerations in providing public services for a diverse population.
21. The motion to Full Council that asked to look at setting up of an equality working group. The first meeting of this will occur in Mid-January

### **Living Environment theme**

22. Overview and Scrutiny noted residents' concerns in relation to their living environment. These included issues such as dog waste, potholes, and sea water quality.
23. Councillor Jobson will lead this review. Councillors Carr, Foster and Roberts will be part of this review group.
24. The committee originally wanted to prioritise looking at the councils' provisions for waste, recycling, and street cleansing. They are going to look at how residents are using My Hastings online reporting service.
25. The My Hastings review will look at how many people are using it, the promotion of the service to residents, the effectiveness of resolving issues and how data can be used to target to target hotspot areas.
26. The review lead has conducted research into this and found that there the online reporting function for waste and recycling on the website receives less use than other areas such as tide times and parking permits.
27. There is a still an ongoing problem with fly tipping particularly with private land and this overflowing out onto pathways. Additionally, residents have also been experiencing issues with this accumulating in public space recently due to bad weather causing its movement.
28. Residents in rented accommodation have been experiencing problems in rectifying issues with their bin areas that are on private land. Overview and Scrutiny would like to explore what solutions the council is able to enact.

29. Overview and Scrutiny have been monitoring the progress of improvements to bathing water quality following sewage water spills related to Southern Water infrastructure.
30. Officers and Lead members have been meeting with Southern Water to resolve the situation whilst local action groups such as Clean Water Action have campaigned for change. Overview and Scrutiny have been monitoring the responses and actions of these activities and welcome all update on this.

**Follow up theme**

31. The previous year’s Overview and Scrutiny work programme was not completed in full by the committee, but they would like to continue and monitor progress from previous commitments.
32. This work was put on hold for this quarter as the committee felt it was more important to focus on other parts of their work programme.
33. They will be looking at how the previous year’s motions review recommendations have been implemented. They would like to review the progress on the requested constitutional reform that would see a 6 monthly report to Full council showing how motions had been implemented. They would also like to see how motions have been implemented in the last 6 months.
34. They also would like when the opportunity arises to meet with Sea Change to discuss their achievements and future plans in the town. They are keen to learn about the progress and activity with regards to the town’s economic growth and regeneration ambitions.
35. They will be looking at appropriate timings for this meeting and scoping lines of enquiry.
36. This review will lead by Councillor Patmore.

Action	Key milestone	Due date (provisional)	Responsible
Overview and Scrutiny to agree their work programme actions	Work programme and actions agreed	19 <sup>th</sup> December	Overview and Scrutiny committee

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**Wards Affected**

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**Policy Implications**

Reading Ease Score:48.1

Have you used relevant project tools?: N/A

**Please identify if this report contains any implications for the following:**

Equalities and Community Cohesiveness	Y
Crime and Fear of Crime (Section 17)	Y
Risk Management	Y
Environmental Issues & Climate Change	Y
Economic/Financial Implications	Y
Human Rights Act	Y
Organisational Consequences	Y
Local People's Views	Y
Anti-Poverty	Y
Legal	Y

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## Additional Information

Appendix A- Overview and Scrutiny Work Programme 2022/23

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### Officer to Contact

Officer: Coral Harding

Email: [Charding@hastings.gov.uk](mailto:Charding@hastings.gov.uk)

Tel: 01424 451484

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**Appendix A: Overview and Scrutiny Work Programme 2022/23**

	<b>FINANCE</b>	<b>EQUALITIES</b>	<b>LIVING ENVIRONMENT</b>	<b>FOLLOW UP</b>
<b>QUARTER 2</b>	<b>DISPOSAL OF COUNCIL ASSET REVIEW</b>	<b>EQUALITIES MOTION WORKING GROUP REVIEW</b>	<b>WASTE, RECYCLING, AND STREET CLEANSING REVIEW</b>	<b>MOTIONS RECOMMENDATION REVIEW</b>
	<b>PROJECT PRIORITISATION AND SPEND REVIEW</b>	<b>CONTINUATION WORKING WITH LOCAL GROUPS FOR FEEDBACK</b>	<b>QUALITY OF BATHING WATER REVIEW</b>	<b>MEETING WITH THE LEADER AND PORTFOLIO HOLDERS</b>
<b>QUARTER 3</b>	<b>POSSIBLE ADDITIONAL REVIEWS IF TIME AND RESOURCES PERMIT</b>			<b>MEETING WITH SEA CHANGE</b>
<b>QUARTER 4</b>	<b>2022/23 WORK PROGRAMME CONCLUSIONS AND RECOMMENDATIONS REPORTED</b>			

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# Agenda Item 5



**Report to:** Overview and Scrutiny Committee

**Date of Meeting:** 19 December 2022

**Report Title:** Financial Monitoring Report for 2022/23 – Quarter 2

**Report By:** Simon Jones  
Deputy Chief Finance Officer

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## **Purpose of Report**

To provide a summary of the revised outturn position for services at the end of September 2022 (excluding recharges).

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## **Recommendation(s)**

**To note the contents of the report, and the actions within the conclusion and management action section.**

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## **Reasons for Recommendations**

To assist the council in understanding the financial position and particularly areas of over and under spend. Early indications of emerging overspends can allow management action to be targeted to those areas. This monitoring assists in identifying areas for review in the production of the 2023/24 budget.

## Background

1. As part of the process of continuous improvement, and to provide more comprehensive financial monitoring, the format of the budget monitoring report has now been revised to not only include the monitoring of direct service expenditure but to also include details on debt repayment (Interest and MRP) and a separate section on debtors. Capital budgets are also monitored.
2. In February 2022 the Council agreed a revenue budget for 2022/23 with total expenditure of £16,852,538 funded by government grants, Council Tax, Business Rates and contributions from reserves.
3. The table below shows the forecast outturn position at the end of September 2022 (quarter 2).

**Table 1: Forecast Revenue Outturn Position**

	<b>2022/23 Original Budget £</b>	<b>2022/23 Forecast Outturn £</b>	<b>2022/23 Forecast Variance £</b>
<b>Directorates</b>			
Corporate Resources	2,818,610	2,948,245	129,635
Operational Services	10,412,970	12,630,577	2,217,607
<b>Direct Service Expenditure</b>	<b>13,231,580</b>	<b>15,578,822</b>	<b>2,347,242</b>
Contingency Provision (incl. R&R Reserve)	300,000	0	(300,000)
<b>Total Service Expenditure</b>	<b>13,531,580</b>	<b>15,578,822</b>	<b>2,047,242</b>
Provision for the Repayment of Principal (MRP)	1,741,200	1,707,046	(34,154)
Net Interest (Earnings) / Payments	1,579,758	974,952	(604,806)
<b>Debt Repayment Costs</b>	<b>3,320,958</b>	<b>2,681,998</b>	<b>(638,960)</b>
<b>Total Expenditure</b>	<b>16,852,538</b>	<b>18,260,820</b>	<b>1,408,282</b>

4. As can be seen from the table above Total Expenditure is forecast to be £1,408,282 over budget at year end. This is a decrease of £67,000 on the position reported at the end of quarter 1.
5. The overspend of £2,347,242 on Direct Service Expenditure is offset in part by savings on contingency, MRP and Net Interest payments. Further details on the different elements are given below.

## Direct Service Expenditure

6. The 2022/23 Direct Service Expenditure budget agreed by Council was £13,231,580. These figures exclude the contingency budget (£300,000) which is held separately and recharges.
7. Table 2 below details the current forecast outturn position for Direct service Expenditure.

**Table 2: Revenue Direct Service Expenditure Position**

Directorate	2022/23 Original Budget	2022/23 Forecast Outturn	Variance	Trf to / (Use) of Reserves	2022/23 Estimated Outturn Variance
	£	£	£	£	£
Corporate Resources	2,818,610	3,025,317	206,707	(77,072)	129,635
Operational Services	10,412,970	13,196,770	2,783,800	(566,193)	2,217,607
<b>Total</b>	<b>13,231,580</b>	<b>16,222,087</b>	<b>2,990,507</b>	<b>(643,265)</b>	<b>2,347,242</b>

8. As part of the annual budget setting process a thorough and detailed analysis of the current year's budget is undertaken. This is then used to inform the future years budget. Previously, as a result of this work the original budget was then revised in line with current and latest available information and forecasts. We are however not proposing producing a revised budget going forward and will be monitoring and reporting throughout the year based on the original budget.
9. Appendix 1 provides a more detailed analysis of each directorate, and this report seeks to provide further narrative on the main variations identified.
10. At the time of writing this report the country and economy is still recovering from the impact of the Covid-19 pandemic and the borough of Hastings is no different. Coupled with this inflation, and in particular energy and salary growth, is now having a substantial impact on the Council's budgets and will lead to significant unavoidable additional expenditure which will need to be offset by savings from elsewhere within the budget or use of our limited reserves.
11. The figures and estimates contained in this report were produced based on the latest available information, and as such could potentially be subject to further change.
12. The figures included in this report for projected salary costs are based on the NJC pay offer of a flat increase of £1,925 per Full Time Equivalent (FTE). Negotiations are still underway, and no final agreement has been reached yet. The salaries budget for 2022/23 has assumed an increase of 1% at a cost of £119k. The current proposed pay off will cost the Council £750k. As only £119k was budget for this represents an unbudgeted overspend of £631k. The impact of this increase is offset by a small extent by vacancies that have occurred and the current recruitment freeze.

13. It should also be noted that the carry forward requests contained within these figures is yet to be formally agreed pending sign off of the 2021/22 Final Accounts so is only draft at this stage.

## **Operational Services**

### **Environmental Health**

14. The service is forecasting an underspend of £13,934 against the 2022/23 original budget.
15. Environmental Management and Admin is forecasting additional spend of £65,494 against budget mainly due to carry forwards of £80,360 of external funding (COMF and DPH) from 2021/22 which is funding additional salary costs. There are salary savings of (£42,000) from the Senior Management restructure but also an increase of £29,000 expected for the pay award. Additional savings of £1,000 have been identified on travel for 2022-23 only, 2023-24 under review.
16. The remaining balance is made up from various other variances which are shown in Appendix 1.

### **Parking Services**

17. The Parking Service is showing a shortfall of £119,314 against the 2022/23 original budget. The parking income is currently forecasting reduced income of £100,000 mainly due to lower fee income received at the sport centre car parks and also the closing of Cornwallis car park. There is also an increase of £24,000 for the pay award largely offset by (£19,500) in salary slippage for the vacant warden posts which anticipated to be filled from October. The Fixed Penalty Notices income is showing reduced income of £15,000 due to the lapse in legislation regarding dog related fine.

### **Waste**

18. The service is showing additional spend of £67,892. This is mainly due to the pay award of £78,890 for the service offset by (£15,000) additional income on Greenwaste. The remaining balance is made up from other variances minor variances which are shown in Appendix 1.

### **Amenities**

19. The service is showing additional spend of £87,138 against the 2022/23 original budget once carry forwards and transfers from reserves are taken into account.
20. The Open Space Management Team is showing savings of (£10,187). The Parks and Open Spaces Manager reducing from 5 days to 3 days per week is showing a saving of (£23,100). An increase for the pay award of £12,900 is also here.

21. The Cemetery & Crematorium budget is forecasting additional spend of £111,305. £20,000 reserve funded stone works to the Chapel has been carried forward from 2021-22. Large increases in gas costs means an additional budget of £83,000 is required. An additional cost of £20,400 is here for the pay award. Fee income is currently above the profiled budget an additional (£10,000) has been added to the 2022-23 forecast.
22. Arboriculture is showing £15,250 additional spend due to a carry forward required to deal with a backlog of work following damages from the storms in February and March and also issues with Ash dieback. The other variance on this cost centre is the pay award.
23. Parks and Gardens is showing an overspend of £224,182. This is mainly due to carry forwards from 2021/22. There is £50,000 for procurement costs regarding the new contract and £170,070 on the Repairs and Renewals (R&R) reserve for items unfinished in 2021/22 the main ones being Cliff works £43,000, Gensing Gardens Wall £60,000 and Roof Replacement at Bexhill Road Spots Pavilion £34,000. The other R&R items are mainly Health and Safety related.
24. Hastings Country Park is showing an adverse variance of £55,080. Again, this is due to Repairs and Renewals Reserve items from 2021/22 where the works have slipped into 2022/23. The items being carried forward are Coastguard Lane resurfacing £23,000, Country Park Paths, £25,000 and clearance of historic waste at the yard £6,000. This expenditure will be offset by carry forward from 2021/22 with no overall variance anticipated.

### **Marketing and Major Projects**

25. The service is showing an overspend of £14,205.
26. Midsummer Fish Festival is overspent by £10,099, there was reduced footfall this year caused by train strikes and adverse weather.
27. The remaining balance is made up from various other minor under and overspends which can be found in Appendix 1.

### **Regeneration**

28. The service is showing an underspend variance of (£117,837).
29. Regeneration Activity is showing an underspend of (£13,736), Staff member has moved to Towns Fund project
30. Planning Policy is currently showing an underspend of (£37,147) due to a Technician vacancy and the Senior Planner being on Maternity Leave and not forecast at full pay until much later in the year.
31. Cultural Activities are showing an underspend of (£17,990) due to a vacant post for Arts & Cultural Regeneration Officer.

32. External Funding Initiatives is showing an underspend of (£9,121), the vacant position is hoping to be filled from September.
33. Renewable Energy Solutions has an underspend of (£43,130) due to a vacancy.
34. The remaining balance is made up from various other minor under and overspends which can be found in Appendix 1.

### **Leisure**

35. The service is showing an overspend of £15,218 which is due to the pay award calculation.

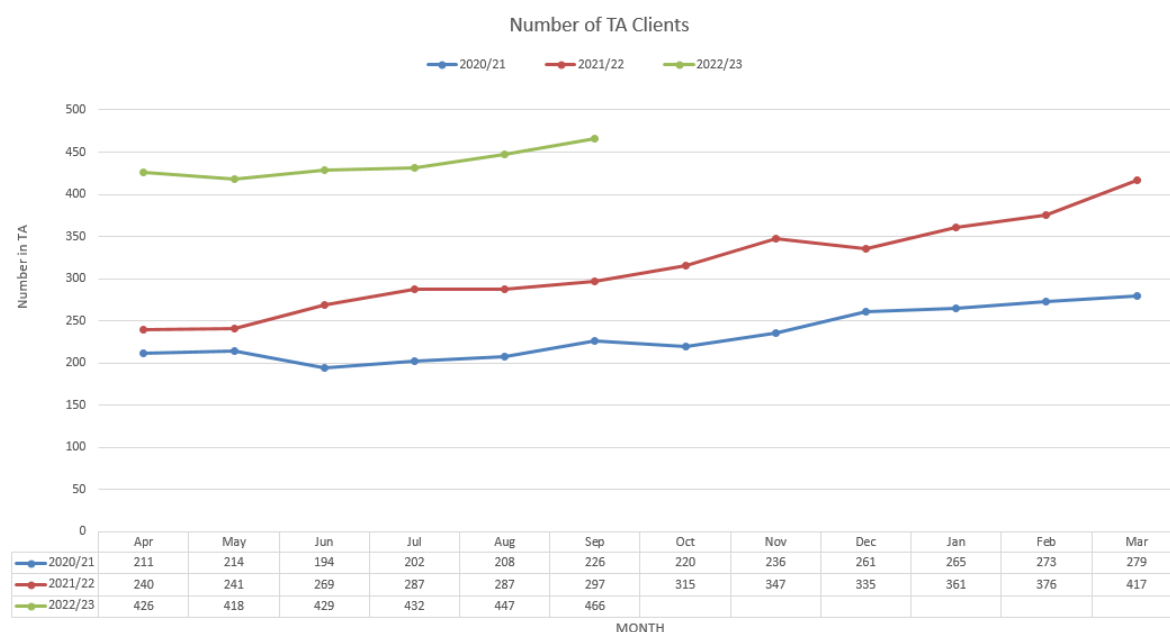
### **Resort Services**

36. The service is showing an underspend of (£31,568).
37. Sports Management has a vacant post which makes the underspend (£13,500).
38. Cliff Railways is showing an underspend of (£7,070). Q1 income was more than budgeted, however there are expected repairs that need carrying out on the East lift later in the year. It is expected that Q2 will see additional income which will cover the period of inactivity.
39. The Museum is currently showing an underspend of (£19,105), staffing restructure has taken place, this figure may change once the impact of this change is fully known.
40. The remaining balance is made up from various other minor under and overspends which can be found in Appendix 1.

### **Housing and Built Environment**

41. The service is showing an overspend of £2.077m against the 2022/23 original budget.
42. The pay award is now showing overspends in the following areas.  

Housing Management & Admin (£22,755)  
Housing Renewal (£17,586)
43. The Homelessness budget is showing an overspend of £1,618,536. This is due to the rising costs of temporary housing coupled with the number of residents presenting as Homeless increasing.
44. The graph below demonstrates the growth in the number of Temporary Accommodation clients over the current year and past two years.



45. Planning Management & Admin is showing an underspend of (£24,511), this is mainly due to a one-off receipt of £20k for street name and numbering.
46. Development Management is showing an overspend of £281,743. Two additional staff were agreed by CMG (£53k). Agency staff are being used to cover vacant posts (£90k). Income may be under achieved by £100k, this may change if applications are received for major developments.
47. Dangerous Structures work at Battle Road was expected to cost £522,500 – funded from the General Reserve. £60k was remaining at the end of 2021/22 and requested to be carry forward. With this taken into account there is an adverse variance of £122,331 forecast. Given the potential impact on individuals safety and therefore the councils obligations, the council may incur further expenditure in this area this financial year.
48. The remaining balance is made up from various other minor variances which are shown in Appendix 1.

## Corporate Services

49. The service shows an overspend of £129,635 between the original 2022/23 budget and forecast budget.
50. Accountancy and Exchequer Services is showing an underspend of (£69,275) due to salary changes following the departure of the previous S151 Officer and slippage on a currently vacant Apprentice post.
51. Corporate Expenses is showing £15,000 additional spend on software due to the need to continue with our current service provider in order to take payments over the counter and telephone.

52. Properties and Estates are showing an overspend of £43,000. An overspend of £50,000 is forecast on the repairs budget in order to cover additional works identified. These include repairs to walls at Jackson Hall, Cinque Ports Way, Summerfields Walled Garden and repairs required at Cornwallis Street and the fire doors at Bank Buildings. A net (£7,000) additional income is forecast on service charges payable following rent reviews increasing the service charge and rents income budgets.
53. Corporate Policy and Partnerships is showing an underspend of (£20,436), this due to salary savings on the Continuous Improvement and Democratic Services Manager post, these savings are being used to fund a Transformation Officer post in the Transformation Team (£31,600). Pay award increases of £10,200 are also showing here.
54. The Transformation Team is showing a £23,028 overspend on salaries as it is using the salary savings mentioned above in Corporate Policy and Partnerships to fund a Transformation Officer post £17,940. Pay award increases of £5,000 are also showing here.
55. The Contact Centre is forecasting an overspend of £24,581, there is an increase of £39,000 for pay awards with (£15,000) identified as savings due to salary slippage on vacant posts.
56. Project Costs of £44,280 for the Sticks of Rock project in the Decorative Lighting budget are to be carried forward from 2021/22. Works are dependent on ESCC as decorative lights are replaced once ESCC has replaced the whole lamppost. This expenditure will be offset by carry forward from 2021/22 with no overall variance anticipated.
57. There are large overspends showing on Revenues and Benefits £48,528 and IT £31,149 which are due to the pay award, various other cost centres with salaries will have smaller overspends due to this as shown in Appendix 1.
58. The remaining balance is made up from various other variances which are shown in Appendix 1.

## Debt Repayment Costs

59. Table 3 below shows the debt repayment costs position. A underspend of £638,960 is forecasts at year end. This is made up of a number of items which are discussed below the table.



**Table 3: Debt Repayment Costs Position**

<b>Net Interest (Earnings) / Payments</b>	<b>Original Budget 2022/23</b>	<b>Forecast Outturn at Q2</b>	<b>Forecast Year End Variance</b>
Gross Interest Payable	2,137,124	1,847,184	(289,940)
Gross Interest Received	(503,366)	(818,232)	(314,866)
Net Investment Properties Income	(64,000)	(64,000)	0
Fees	10,000	10,000	0
<b>Net Interest (Earnings) / Payments</b>	<b>1,579,758</b>	<b>974,952</b>	<b>(604,806)</b>
Provision for the Repayment of Principal (MRP)	1,741,200	1,707,046	(34,154)
<b>Total Debt Repayment Costs</b>	<b>3,320,958</b>	<b>2,681,998</b>	<b>(638,960)</b>

**Gross Interest Payable**

60. The Council currently has 22 separate loans with the Public Works Loan Board (PWLB). These loans are a combination of maturity and annuity loans and are all at fixed rates, so the council is protected from any rises in interest rates.
61. When setting the budget for 2022/23 a certain amount of borrow was assumed to fund the capital programme. Due to delays from Covid-19 and changes to plans the Council borrowed less than anticipated. This has resulted in a forecast underspend of £289,940 on expenditure on interest repayments.

**Gross Interest Receivable**

62. The Council currently has c£30m in investments. At the time of setting the budget interest rates were low and forecast investment returns were minimal. Since the budget was set in February 2022 the Bank of England base rate has increased from 0.5% to 2.25% (October 2022) and further increases are forecast. These increases in rates, and hence investment returns, have led to a forecast additional £314,866 in income.

**Net Investment Properties Income**

63. The council has a few properties categorised as investment properties. These do not include the various industrial units and retail parks that the council owns which are categorised as operational assets. The net income (i.e. income after all costs have been deducted) from Investment properties is forecast to be £64,000 which is on budget with no variance.

**Fees**

64. The £10,000 expenditure on fees is in relation to the fees we pay our treasury management advisors for the advice they give us. This includes guidance on investment and borrowing strategies, interest rate forecasts, counter party risk analysis and many other technically complex areas. No variance is anticipated.

## Provision for the Repayment of Principle (MRP)

65. The Council is required to make a Minimum Revenue Provision (MRP) payment in respect of its borrowing – to ensure debt is repaid over an appropriate period.
66. As the actual level of borrowing was less than forecast there has been a savings of £34,154 on the MRP payments that need to be made for 2022/23.

## Capital Programme

67. The adjusted Capital Budget for 2022/23 is £26,380,000 once carry forwards and adjustments amounting to £4,634,000 have been allowed for.
68. As Table 2 below shows, the spend to the end of September is £3.088m with the year end forecast outturn expected to be in line with budget at this stage. Further details are included in Appendix 2.

**Table 2: Capital Programme (Gross expenditure)**

Directorate	Original Budget 2022/23	Carry forwards & adjustments	Adjusted Budget	Spend to End September 2022	Forecast Outturn	Forecast Variance to Adjusted Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Operational Services	9,457	2,257	11,714	1,190	11,309	(405)
Corporate Resources	12,289	2,377	14,666	1,898	11,894	(2,770)
<b>Total</b>	<b>21,746</b>	<b>4,634</b>	<b>26,380</b>	<b>3,088</b>	<b>23,205</b>	<b>(3,175)</b>

The net capital expenditure for the year is estimated at some £14.9m after allowing for grants and contributions.

69. The capital programme is forecasting to underspend by £3.175m. The main underspends are discussed below:
- Harold Place Restaurant Development (£2.77m underspend forecast). This project has been aborted.
  - Energy Generation (£363k underspend forecast). Slippage in the roll out of the scheme means majority of the budget will now fall into 2023/24.
  - Empty Homes Strategy (£50k underspend forecast). Expenditure is not likely in this financial year but the budget will need to be carried forward to the following year.

## Debtors

70. This is a new section and is designed to provide greater detail on the level of outstanding debt owed to the Council. The table below shows some key management information:

Number of Invoices Raised (01/04/22 to 30/9/22)	<b>8033</b>
--	-------------

Value of Invoices Raised (01/04/22 to 30/9/22)	<b>£5,462,817</b>
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Value of Invoices Paid (01/04/22 to 30/9/22)	<b>£4,765,891</b>
---	-------------------

Collection Rate (01/04/22 to 30/9/22)	<b>87%</b>
--	------------

Historic Collection Rates	Percentage
2019/20	95%
2020/21	84%
2021/22	88%

71. To date this financial year the council has raised 8,033 invoices with a total value of £5,462,817 and achieved a collection rate of 87%. At this point in the year this collection rate compares favourably with the past two years where collection rates were impacted by Covid-19.
72. The age debt table below shows the total value of outstanding sundry debt owed to the council and its age. Debts relating to Council Tax and NNDR are not shown within these figures.

### Age Debt Report

Not yet due	1 - 30 days	31 - 60 days	61 - 90 days	91 - 120 days	>120 days	Total
£0	£264,372	£11,846	£129,900	£111,725	£917,339	<b>£1,435,181</b>

73. At the end of the year a provision for bad debts is made within the accounts. The older a debt is, the less the chance of recovery, and the greater the level of provision that is made. For debt under 90 days a provision of 10% is made and for debt over 90 days old a provision of 50% is made. Every effort is taken to still collect debt regardless of any provision made.
74. When the Debtors team have exhausted all efforts to collect a debt it is passed to Legal for review. This will either result in legal action or potential write-off depending on the case. Regular meetings are held between Finance and Legal to review older debts and determine a course of action.

## Conclusion and Management Action

75. The revenue forecast outturn is that an additional £1.408m budget compared to the original budget is required this financial year. All service managers, but in

particular those predicting a year end overspend have been asked to identify savings to offset the variances where possible. If offsetting savings can not be found then reserves will need to be use to balance the budget.

76. The rise of inflation, particularly in relation to energy costs, causes concern for the Council and is likely to have a significant impact on the year end position. The full impact on the year is uncertain and we will need to continue to monitor budgets closely and identify offsetting savings and further possible cost reductions to mitigate the effect.
77. Weekly meetings between members and officers are occurring to identify ways to reduce expenditure in the current year and future year budgets.
78. If it wasn't for the forecast overspend on Homelessness (£1.6m) the council would be forecasting a small underspend for the year. The council has setup the Homelessness Taskforce to cross departmental boundaries and identify and implement solutions to reducing the spiralling costs. This is recognised as a key corporate objective and work continues at pace.
79. At this stage Capital is forecasting to be underspent by £3.175m at year end. There is a high risk for further potential delays and variations in the year given the current climate and inflation increasing costs. Any slippage will be reflected in the Capital Programme Budget as part of 2023/24 Budget setting process.
80. The further use of any reserves to balance the budget prejudices the potential to use reserves to fund future expenditure and would necessitate greater cuts to services and staff in the next financial year to achieve a balanced budget and restore reserves to minimum recommended levels.
81. Budgets will continue to be closely monitored with mitigating action taken offset any overspends identified where possible.

## Timetable of Next Steps

1. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Continued quarterly monitoring	Each financial quarter	Relevant CAP meetings	Chief Accountant
Further review of 2022/23 under and over spends and setting revised budget.	2023/24 budget	February 2023	Chief Finance Officer / Chief Accountant

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### Wards Affected

None

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### Implications

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	No
Crime and Fear of Crime (Section 17)	No
Risk Management	Yes
Environmental Issues	No
Economic/Financial Implications	Yes
Human Rights Act	No
Organisational Consequences	Yes
Local People's Views	No
Anti-Poverty	No

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### Additional Information

Appendix 1 Operational Services and Corporate Resources – Revenue Summary Q2  
Appendix 2 Operational Services and Corporate Resources – Capital Summary Q2

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### Officer to Contact

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## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	Original Budget excl. Recharges £'s	Actuals £'s	Full year net Forecast excl. Recharges £'s	Total Full year Variance excl. Recharges (Original) £'s	Transfer to / from reserves including carry forwards	Total Full year Variance on General Fund £'s
Estates Services	20104	244,090	113,418	252,003	7,913		7,913
Managing Director	20101	201,400	98,644	204,474	3,074		3,074
Internal Audit Services	20107	188,600	86,955	194,356	5,756		5,756
Accountancy & Exchequer Services	20109	863,930	421,709	794,655	(69,275)		(69,275)
Revenues and Benefits Service	20110	1,391,690	861,003	1,440,218	48,528		48,528
Fraud Joint Working Initiative	20108	2,300	0	2,300	0		0
Corporate Expenses	20120	444,700	666,414	459,700	15,000		15,000
Employment Areas	20130	(409,020)	(214,748)	(409,020)	0		0
Unit Factories	20131	(1,616,870)	(906,539)	(1,616,870)	0		0
Properties & Estates	20132	(3,380,830)	(2,071,503)	(3,337,830)	43,000		43,000
St.Mary-in-the-Castle	20133	11,820	1,254	11,820	0		0
Housing Benefit Payments	20126	(116,590)	0	(116,590)	0		0
Fin.Serv.-Other Expend.& Income	20135	419,220	15,654	419,220	0		0
Corporate Management Costs	20124	126,200	20,315	126,200	0		0
Corp. Man. Non-distributed Costs	20125	653,600	207,413	653,600	0		0
Tax Collection Costs	20129	(244,170)	(27,518)	(244,170)	0		0
Personnel and Business Support	20111	489,420	211,786	477,549	(11,871)		(11,871)
Corporate Policy and Partnerships	20102	187,310	79,732	166,874	(20,436)		(20,436)
Democratic Services	20103	142,720	65,483	149,306	6,586		6,586
Legal Services	20106	465,710	200,270	470,059	4,349		4,349
Transformation Team	20115	115,370	71,607	138,398	23,028		23,028
Corporate POD Expenses	20112	124,520	52,695	124,520	0		0
Admin.Bldgs.-Town Hall	20116	25,630	(6,194)	29,130	3,500	(3,500)	0

## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	Original Budget excl. Recharges £'s	Actuals £'s	Full year net Forecast excl. Recharges £'s	Total Full year Variance excl. Recharges (Original) £'s	Transfer to / from reserves including carry forwards	Total Full year Variance on General Fund £'s
Admin.Bldgs.- Murial Matters House	20117	251,330	12,479	272,010	20,680	(20,000)	680
Admin.Bldgs.-General Expenses	20118	56,000	18,101	56,000	0		0
Registration Of Electors	20136	76,430	57,837	76,430	0		0
Cost Of Democratic Processes	20138	382,060	216,843	382,060	0		0
Borough Council Election Expenses	20139	75,000	71,423	75,000	0		0
Contact Centre	20113	528,250	260,523	552,831	24,581		24,581
Building Surveyors	20105	143,730	70,184	150,506	6,776		6,776
Shelters and Seats (Highway)	20148	39,730	15,137	48,930	9,200	(9,292)	(92)
Naming and Numbering Streets	20149	10,320	2,098	10,320	0		0
Decorative Lighting	20150	77,580	74,226	121,860	44,280	(44,280)	0
DCE-Information Technology Division	20121	540,850	260,090	571,999	31,149		31,149
IT Reseve Expenditure	20122	214,000	50,462	214,000	0		0
Land & Property Systems-GIS	20123	29,540	14,742	29,540	0		0
Communications and Design	20324	121,270	60,445	132,159	10,889		10,889
Foreshore Trust	Various	(58,230)	(58,230)	(58,230)	(0)		(0)
<b>Directorate Total</b>		<b>2,818,610</b>	<b>1,229,486</b>	<b>3,025,317</b>	<b>206,707</b>	<b>(77,072)</b>	<b>129,635</b>



## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Environment Management & admin	20169	617,990	317,470	683,484	65,494	(80,360)	(14,866)
Food Safety	20276	18,970	4,557	26,870	7,900	(8,000)	(100)
Health & Safety Enforcement	20277	(2,160)	323	(1,110)	1,050	0	1,050
Environmental protection	20279	9,890	8,777	10,270	380	0	380
Health & Safety Corporate	20278	22,800	9,292	22,800	0	0	0
Pest Control	20280	44,620	18,306	47,747	3,127	0	3,127
Local Licensing	20281	(47,400)	(144,988)	(52,616)	(5,216)	0	(5,216)
Scrap Metal Licensing	20282	(380)	(969)	(380)	0	0	0
Liquor Licensing	20283	(84,400)	(20,914)	(84,400)	0	0	0
Gambling Licensing	20284	(17,500)	(10,460)	(17,500)	0	0	0
Street Dog Service	20285	35,560	17,480	35,560	0	0	0
Neighbourhood Safety	20299	86,050	59,451	87,741	1,691	0	1,691
Safe Hastings Partnership	20300	0	(16,085)	0	0	0	0
Emergency Planning	20286	50,630	9,966	50,630	0	0	0
<b>Environmental Health Total</b>		<b>734,670</b>	<b>252,207</b>	<b>809,096</b>	<b>74,426</b>	<b>(88,360)</b>	<b>(13,934)</b>
Parking and Enforcement Team	20317	499,460	246,518	503,774	4,314	0	4,314
Off Street Car Parking	20287	(1,315,320)	(1,503,510)	(1,215,320)	100,000	0	100,000
Hornbye Car Park	20288	(3,360)	(10,218)	(3,360)	0	0	0
CCTV Control Room	20290	70,000	19,137	70,000	0	0	0
Waste and Environmental Enforcement Team	20297	(20,000)	(615)	(5,000)	15,000	0	15,000
Abandoned Vehicles	20289	2,630	0	2,630	0	0	0
<b>Parking Services Total</b>		<b>(766,590)</b>	<b>(1,248,688)</b>	<b>(647,277)</b>	<b>119,314</b>	<b>0</b>	<b>119,314</b>

## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Waste Services Management and Administration	20316	340,560	122,658	354,778	14,218	0	14,218
Administrative Buildings - DSO Operational Building	20119	38,960	1,305	38,960	0	0	0
Public Conveniences	20315	340,380	119,422	340,380	0	0	0
Refuse Collection	20293	1,277,470	1,031,925	1,277,470	0	0	0
Street Cleansing	20295	11,740	6,059	11,740	0	0	0
Street Cleansing - DSO	20323	1,316,920	684,837	1,385,594	68,674	0	68,674
Recycling	20294	827,180	936,172	827,180	0	0	0
Greenwaste	20296	(366,330)	(379,191)	(381,330)	(15,000)	0	(15,000)
Together Action	20298	19,000	1,412	19,000	0	0	0
<b>Waste Services Total</b>		<b>3,805,880</b>	<b>2,524,598</b>	<b>3,873,772</b>	<b>67,892</b>	<b>0</b>	<b>67,892</b>
Open Space Management	20170	239,190	131,098	229,003	(10,187)	0	(10,187)
Hastings Country Park - Parking	20312	(50,130)	(26,891)	(50,130)	0	0	0
Watercourses	20302	13,700	5,121	15,300	1,600	(1,600)	0
ESCC Highway Tree Maintenance	20291	(3,000)	(21,741)	2,000	5,000	(5,000)	0
Cemetery & Crematorium	20303	(683,960)	(300,226)	(572,655)	111,305	(20,000)	91,305
Welfare Funerals	20304	8,240	30,893	8,240	0	0	0
Travellers Costs	20305	18,640	38,793	18,640	0	0	0
Town Centre	20306	12,200	1,321	12,200	0	0	0
Allotments	20307	(23,930)	(32,165)	(23,930)	0	0	0
Ecology	20308	7,000	0	7,000	0	0	0
Arboriculture	20309	132,530	57,438	149,689	17,159	(15,250)	1,909
Parks & Gardens	20310	1,093,620	413,432	1,317,802	224,182	(220,070)	4,112
Hastings Country Park	20313	85,240	23,692	140,320	55,080	(55,080)	0
Countryside Stewardship	20314	24,000	15,919	24,000	0	0	0
Local Parks Improvement Funding Grant	20330	0	0	5,700	5,700	(5,700)	0
Hastings Country Park Visitor Centre	20339	20,000	6,729	20,000	0	0	0
<b>Amenities Services Total</b>		<b>893,340</b>	<b>343,412</b>	<b>1,303,178</b>	<b>409,838</b>	<b>(322,700)</b>	<b>87,138</b>

## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Marketing & Comms.Division	20178	133,730	64,083	140,322	6,592	0	6,592
Meteorological Expenses	20239	1,420	669	1,420	0	0	0
Civic & Ceremonial Expenses	20240	14,400	5,559	15,378	978	0	978
Community Awareness	20226	1,900	(2,830)	660	(1,240)	0	(1,240)
1066 Country Campaign	20222	96,640	47,004	99,863	3,223	0	3,223
Tourist Information Centre	20225	40,850	6,579	40,790	(60)	0	(60)
R.T.P. - Jack-in-the-Green	20231	10,000	7,878	8,098	(1,902)	0	(1,902)
R.T.P. - Old Town Carnival	20232	4,130	500	500	(3,630)	0	(3,630)
R.T.P. Events	20233	18,000	8,000	18,000	0	0	0
R.T.P. - Trolley Bus	20234	2,000	0	2,000	0	0	0
R.T.P. - Town Crier	20235	1,960	0	1,960	0	0	0
Filling	20241	(10,000)	(38,605)	(9,953)	47	0	47
Midsummer Fish Festival	20237	6,090	12,383	16,189	10,099	0	10,099
Seafood and Wine	20228	3,410	(5,205)	5,022	1,612	0	1,612
British BID DCLG - Loan Fund (Business improvement District)	20273	0	153,496	0	0	0	0
<b>Marketing and Major Projects Total</b>		<b>326,030</b>	<b>258,248</b>	<b>340,235</b>	<b>14,205</b>	<b>0</b>	<b>14,205</b>

## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Regeneration Management & Admin	20177	121,170	56,511	122,710	1,540	0	1,540
Regeneration Activity	20208	168,860	126,119	275,124	106,264	(120,000)	(13,736)
Planning Policy	20211	201,270	72,801	164,123	(37,147)	0	(37,147)
Local Plan	20341	201,820	106,567	201,820	0	0	0
Cultural Activities	20212	71,530	119,997	53,540	(17,990)	0	(17,990)
External Funding Initiatives	20214	77,400	67,057	68,279	(9,121)	0	(9,121)
Community Cohesion	20215	27,310	0	27,310	0	0	0
Youth Activities	20221	5,000	0	5,000	0	0	0
British BID DCLG - Loan Fund (Business improvement District)	20273	0	153,496	0	0	0	0
Renewable Energy Solutions	20321	104,710	29,813	61,580	(43,130)	0	(43,130)
<b>Externally Funded:</b>							
White Rock Area Development	20209	0	0	0	0	0	0
Towns Fund	20166	28,000	182,577	(36,770)	(64,770)	64,770	0
DESTI SMART	20325	0	12,189	1,750	1,750	0	1,750
CHART CLLD	20269	67,000	329,720	67,000	0	0	0
<b>Regeneration Total</b>		<b>1,074,070</b>	<b>1,256,847</b>	<b>1,011,465</b>	<b>(62,605)</b>	<b>(55,230)</b>	<b>(117,835)</b>
Leisure & Cultural Dev. Div.	20175	118,900	57,195	123,832	4,932	0	4,932
Play Pathfinder	20267	3,000	1,000	4,000	1,000	0	1,000
Falaise Hall	20258	38,230	8,866	38,230	0	0	0
Sports Centres	20259	(6,430)	(4,698)	(6,430)	0	0	0
Active Hastings	20264	(4,320)	(105,684)	3,280	7,600	0	7,600
CHART - Active Hastings	20271	0	(8,037)	1,685	1,685	0	1,685
<b>Leisure Services Total</b>		<b>149,380</b>	<b>(51,357)</b>	<b>164,598</b>	<b>15,218</b>	<b>0</b>	<b>15,218</b>

## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Resort Services Management and Admin	20176	55,390	33,833	57,341	1,951	0	1,951
Sports Management	20257	(13,910)	(35,286)	(27,410)	(13,500)	0	(13,500)
Cliff Railways	20245	(150,660)	(322,377)	(157,730)	(7,070)	0	(7,070)
Seafront	20250	102,190	100,715	108,126	5,936	0	5,936
Chalets & Private Hut Sites	20248	(278,600)	(217,707)	(278,600)	0	0	0
Coast Protection Sea Defences	20242	7,000	480	7,000	0	0	0
Navigational Aids	20243	1,380	1,141	1,450	70	0	70
Environmental Schemes (Net Huts)	20244	12,070	572	12,220	150	0	150
Haslemere Castle	20246	(23,970)	(15,662)	(23,970)	0	0	0
St Clements Caves	20247	(10,000)	(5,000)	(10,000)	0	0	0
White Rock Theatre	20249	245,330	125,000	245,330	0	0	0
Museums & Art Galleries	20251	377,080	104,717	357,975	(19,105)	0	(19,105)
Fisherman's Museum	20252	2,450	0	2,450	0	0	0
Museums & Schools Project	20327	0	5,078	0	0	0	0
<b>Resort Services Total</b>		<b>325,750</b>	<b>(223,849)</b>	<b>294,182</b>	<b>(31,568)</b>	<b>0</b>	<b>(31,568)</b>

## GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Housing Management & admin	20172	407,110	200,647	429,865	22,755	0	22,755
Local Land Property Gazetteer & Admin	20173	40,200	(3,942)	15,689	(24,511)	0	(24,511)
Local Land Charges Register	20181	(138,090)	(88,335)	(143,441)	(5,351)	0	(5,351)
Development Management	20180	434,680	320,104	716,423	281,743	0	281,743
Homelessness	20182	2,712,970	2,134,325	4,331,506	1,618,536	0	1,618,536
Housing Register	20186	11,500	2,958	11,500	0	0	0
Youth Homelessness	20188	13,810	26,269	11,879	(1,931)	0	(1,931)
Social Lettings	20184	78,420	268,764	128,231	49,811	0	49,811
Homelessness Strategy	20185	59,330	(43,478)	49,929	(9,401)	0	(9,401)
Deposits funded by ESCC and Discretionary Housing payments	20187	(45,700)	(20,525)	(45,700)	0	0	0
Building Control	20179	69,610	0	69,610	0	0	0
Housing Solution Services	20197	(5,170)	10,629	(9,053)	(3,883)	0	(3,883)
Housing Renewal	20191	214,950	(1,063,830)	303,741	88,791	(71,205)	17,586
Housing Licensing Team	20196	143,980	28,111	111,993	(31,987)	31,987	(0)
Dangerous Structures	20200	2,500	185,516	185,516	183,016	(60,685)	122,331
<b>EXTERNAL FUNDED</b>							
Controlling Migration Fund	20193	0	108	0	0	0	0
Flexible Housing Support Grant	20183	0	(959,686)	(0)	(0)	0	(0)
Rough Sleepers Prevention	20207	0	(919,111)	(0)	(0)	0	(0)
Syrian Resettlement Programme	20206	(82,640)	204,796	(82,640)	0	0	0
Afghan Resettlement Programme	20344	(47,020)	104,101	(47,020)	0	0	0
Homes for Ukrainian Refugees	20349	0	8,600	8,600	8,600	0	8,600
Housing Development Projects	20350	0	894	894	894	0	894
CHART - Live work Thrive	20334	0	42,189	0	0	0	0
<b>Housing and Built Environment</b>		<b>3,870,440</b>	<b>439,105</b>	<b>6,047,521</b>	<b>2,177,081</b>	<b>(99,903)</b>	<b>2,077,178</b>

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
OPERATIONAL SERVICES DIRECTORATE TOTAL		10,412,970	3,550,523	13,196,770	2,783,800	(566,193)	2,217,607
DIRECT SERVICE EXPENDITURE TOTAL (CORPORATE AND OPERATIONAL COMBINED)		13,231,580	4,780,009	16,222,087	2,990,507	(643,265)	2,347,242

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## Capital Summary - 2022-23 Quarter 2 (1st April 2022 to 30th September 2022)

Cost Centre	Description Of Scheme	Service Area	Original Budget	Carry forwards & adjustments	Adjusted Gross Budget	Spend to End Sept 2022	Forecast Outturn	Forecast Variance to Adjusted Gross Budget
			£000's	£000's	£000's	£000's	£000's	£000's
71227	Private Sector Renewal Loans	Housing	0	0	0	6	6	6
71228	Disabled Facilities Grant (DFG)	Housing	2,056	125	2,181	461	2,181	0
71229	Empty Homes Strategy	Housing	50	0	50	0	0	(50)
71231	Restoration of Pelham Crescent and Arcade	Housing	33	104	137	0	137	0
71232	Road at Pelham Arcade	Housing	561	42	603	0	603	0
71240	Groyne Refurbishment	Regeneration	0	0	0	0	0	0
71241	Harbour Arms & New Groynes	Regeneration	265	1	266	64	266	0
71242	Further Sea Defence works	Regeneration	34	0	34	0	34	0
71244	Public Realm Improvements	Environment	0	0	0	0	0	0
71248	Country Park Interpretive Centre	Environment	0	0	0	2	0	0
71249	Playgrounds upgrade programme	Environment	38	45	83	26	83	0
71255	DSO - Waste and Cleansing service (Vehicles)	Environment	0	0	0	0	0	0
71256	Energy Generation	Regeneration	538	0	538	0	175	(363)
71258	Buckshole and Shornden Reservoirs Statutory Protection Works	Environment	666	165	831	629	831	0
71265	Priory Street Multi Storey Car Park	Environment	0	0	0	0	0	0
71266	Purchase of Temporary Homelessness Accommodation	Housing	0	0	0	0	0	0
71268	DSO - Waste and Cleansing service (Depot Works & Equipment)	Environment	0	0	0	0	0	0
71269	Energy - Ground Mounted Solar	Regeneration	0	0	0	0	0	0
71271	Lower Bexhill Road	Housing	3,061	21	3,082	1	3,082	0
71278	Electric Vehicles	Environment	0	0	0	1	1	1
71279	Electric Vehicle Infrastructure	Environment	0	0	0	1	1	1
71280	Priory Street Works	Environment	0	40	40	0	40	0
71281	Castleham Car Park resurfacing	Environment	0	0	0	0	0	0
71284	Next Steps Accommodation Pathway	Housing	0	1,714	1,714	0	1,714	0
71288	Bexhill Road South (Housing & Car Park)	Housing	1,075	0	1,075	0	1,075	0
71289	Mayfield E (Housing)	Housing	1,000	0	1,000	0	1,000	0
71290	MUGA Refurbishments	Environment	80	0	80	0	80	0
<b>Operational Services</b>			<b>9,457</b>	<b>2,257</b>	<b>11,714</b>	<b>1,190</b>	<b>11,309</b>	<b>(405)</b>
71253	Conversion of 12/13 York Buildings budget approved Cabinet 3 April 2017	Estates	0	90	90	16	90	0
71259	Priory Meadow - Contribution to capital works £250,000	Estates	250	0	250	0	250	0
71272	Churchfields Business Centre	Estates	3,310	70	3,380	1,673	3,380	0
71273	Development / Furbishment of Lacuna Place	Estates	141	0	141	21	141	0
71275	Cornwallis Street Development	Estates	6,835	845	7,680	178	7,680	0
71276	Harold Place Restaurant Devt	Estates	1,613	1,187	2,800	9	30	(2,770)
71285	Castleham Industrial Units	Estates	140	185	325	0	325	0
<b>Corporate Resources</b>			<b>12,289</b>	<b>2,377</b>	<b>14,666</b>	<b>1,898</b>	<b>11,896</b>	<b>(2,770)</b>
<b>Grand total</b>			<b>21,746</b>	<b>4,634</b>	<b>26,380</b>	<b>3,088</b>	<b>23,205</b>	<b>(3,175)</b>

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# Agenda Item 6



**Report To:** Overview and Scrutiny

**Date of Meeting(s):** Overview and Scrutiny 19 December

**Report Title:** Performance Monitoring Quarter 2 2022/23

**Report By:** Jane Hartnell Managing Director

**Key Decision:** N/A

**Classification:** Open

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## Purpose of Report

1. To provide a summary of performance for Quarter 2 (July – September) 2022/23

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## Recommendation(s)

1. That the Overview and Scrutiny Committee review performance for Quarter 2 2022/23 (July – September)
2. That staff be thanked for their hard work and achievements to date.

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## Reasons for Recommendations

1. To assist the council to undertake performance and financial monitoring arrangements.
2. That Overview and Scrutiny and the public can review performance and highlight both achievements and areas of concern.

## Introduction

1. The Council updated its four year [corporate plan \(2020/24\)](#) in February 2022. This update took into account new or changed activities brought about as a result of the pandemic.
2. This report sets out a summary of council performance for quarter 2 July – September 2022
3. Performance reporting and updates continue to be reported in a Dashboard format and the intention remains to build and improve the performance reporting.

## Performance reporting

1. The Public Dashboard at the following link sets out the 2022/23 performance measures and progress against these for quarter 2 22/23
2. <https://www.hastings.gov.uk/my-council/performance/>.

3. On the dashboard, a snapshot of overall performance per quarter is given before presenting performance by each service area in bar charts.
4. A RAG rating is used to determine progress where Green reflects performance on track, and Red and Amber are 'exceptions' – will not (Red) or might not (Amber) meet expected performance.
5. When you click on Red, Amber or Green in the bar charts you will then be given further detail on the associated key activities or PIs from within that service area.
6. Where performance is Red or Amber (an exception) an explanation should be provided outlining why expected performance is not being met.
7. In line with the request from the Overview and Scrutiny committee to report by exception, comments would be welcome on Green, Amber, Red
8. Where the target is a Performance Indicator (PI) you will be able to view a target where set.
9. At the top of the Dashboard there is a link that will show all service area performance exceptions with a Red or Amber status at quarter one.

### Options

10. No alternative options were considered. Regular performance monitoring is required to ensure the Overview and Scrutiny Committee can undertake its scrutiny function as set out in the Constitution.

### Timetable of Next Steps

11. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Record and collate views of O and S on performance	Minutes and associated actions drafted and approved.	19 December 2022	Committee Administrator
Coordinating feedback on questions, queries & issues raised but not addressed at this meeting	O and S Chair approval that issues raised were addressed.	TBD	Democratic Services Officers

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### Wards Affected

ALL

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### Policy Implications

Report Template v30.0R

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Reading Ease Score:

**Please identify if this report contains any implications for the following:**

Equalities and Community Cohesiveness	Y
Crime and Fear of Crime (Section 17)	Y
Risk Management	Y
Environmental Issues & Climate Change	Y
Economic/Financial Implications	Y
Human Rights Act	Y
Organisational Consequences	Y
Local People's Views	Y
Anti-Poverty	Y
Legal	Y

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**Additional Information**

See links in the main body of the report.

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**Officer to Contact Officer: Stephen Dodson**

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